



Memorandum

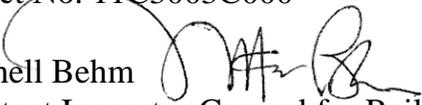
U.S. Department of
Transportation

Office of the Secretary
of Transportation

Office of Inspector General

Subject: Audit Announcement - Review of the Maritime
Administration's Oversight and Coordination of
Port Infrastructure Development Projects
Project No. 11C3003C000

Date: May 9, 2011

From: Mitchell Behm 
Assistant Inspector General for Rail,
Maritime, and Economic Analysis

Reply to JA-50
Attn of:

Mary Kay Langan-Feirson 
Assistant Inspector General for Acquisition and
Procurement Audits

To: Maritime Administrator

Since 2003, the Maritime Administration (MARAD) has engaged in port infrastructure development projects, the first a partnership with the Municipality of Anchorage to assist the City in development and modernization of the Port of Anchorage. MARAD's role in this program's establishment has been to provide oversight and coordination of projects, act as a central procurement organization, leverage Federal and non-Federal funding resources, and streamline environmental review and permitting processes.

We are initiating an audit that will focus on MARAD's coordination and oversight of port infrastructure projects for state, local, and territorial authorities. This audit will use MARAD's experience at the Port of Anchorage Intermodal Expansion Project as a primary case study. We may also review MARAD's experience and procedures at other projects, including the Hawaii Harbors Infrastructure Expansion Program and the Port of Guam Improvement Enterprise Program. Our audit objectives are to: (1) evaluate MARAD's oversight and risk management of port infrastructure development projects, and (2) evaluate MARAD's oversight of port infrastructure projects' contract awards and administration.

We have contacted your audit liaison to schedule a formal entrance conference and plan to begin this audit on or around May 10, 2011. The audit will take place at DOT headquarters in Washington, DC and other sites as needed. If you have any questions or require any additional information, please contact me at (202) 366-9970, or Toayoa Aldridge, Program Director at (202) 366-2081.

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cc: Audit Liaison, OST, M-1
Audit Liaison, MARAD, MAR-392